



CIRCULAR HEAD COUNCIL



# ANNUAL PLAN AND BUDGET ESTIMATES



ADOPTED BY COUNCIL 15 JULY 2021

# 2021-22



## COUNCIL'S MISSION FOR OUR COMMUNITY:



Above image – Stanley little wharf, by David Bellamy  
Front cover image – Paddocks at Rocky Cape, by David Bellamy

## COUNCIL'S VISION:

To provide leadership excellence focused on strategic objectives through local and regional engagement to deliver value for money and services to meet community needs.



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## FOREWORD

Following a challenging and difficult year during the global pandemic the positive outlook of the 2021-22 Annual Plan and Budget Estimates for the year ahead is very welcome.

The 2021-22 financial year will be one of great opportunities for the local economy and the Circular Head area as we all look towards a positive recovery from the previous year and the impacts of COVID-19. Council plans to move forward with several improvements and consolidation of its position to maximise for targeted investment and improvement in operating circumstances to ensure the delivery of core services to the community.

Council will continue to actively implement and pursue Lean Principles and work towards maximum value capture of the continuous improvement process in all its operational areas.

Council will continue with responsible budget management and look toward the most efficient use of resources to sustain the maximum opportunity for a broad based positive economic recovery for the year ahead.

During the previous pandemic year Circular Head Council maintained services and provided support for the community in challenging times. Circular Head Council has remained fiscally responsible with the allocation of resources in the 2021-22 Annual Plan and Budget Estimates. Council has embraced all possible steps to ensure the most efficient ways to meet increasing costs and reducing the operating deficit while minimising the impacts on residents and households with a moderate rate increase this year of 4.8%.

Council continues to look at every opportunity to ensure the maximum value from all its regular activities and service deliveries and continue the journey of building best practice into the service delivery to the community. The Annual Plan is focused on core business that aligns with our Corporate Strategic Plan in shaping a welcoming and vibrant area full of opportunity and potential now and into the future.

Council will continue to embrace strong advocacy and work collaboratively with all levels of Government to see the completion of infrastructure projects and investment in Circular Head to support existing or emerging community needs.

Circular Head Council seeks to lead and advocate for positive investment in the key infrastructure required to promote the Circular Head district as a leader in economic contribution to the state and national economy. The advocacy for key infrastructure development and collaboration that supports the opportunity for all generations of the community to benefit from the diversification and growth is supportive of Council's Corporate Strategic Plan goals of Leadership and Governance, Organisational Support, Connected Communities, Community Recreation and Wellbeing, Economic Prosperity, Transport and Access and the Environment.



*D. H. Quilliam*

DARYL QUILLIAM  
MAYOR



A handwritten signature in black ink, appearing to read 'S. Riley', written over a light blue grid background.

SCOTT RILEY  
GENERAL MANAGER



## MEMBERS OF COUNCIL



**MAYOR DARYL QUILLIAM**

Phone 0408 543 927

PO Box 593, Smithton 7330

Term expires October 2022



**DEPUTY MAYOR NORMAN  
BERECHREE**

Phone 0429 470 325

20 Honey Richea Road, Hellyer 7321

Term expires October 2022



**CR GERARD BLIZZARD**

Phone 0417 532 392

77 Brittons Road, Smithton, 7330

Term expires October 2022



**CR KATHLEEN ETTLIN**

Phone 0409 258 911

715 Back Line Rd, Forest, 7330

Term expires October 2022

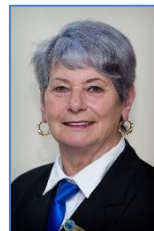


**CR STAFFORD IVES-HERES**

Phone 0455 138 960

101 Company Road, Marrawah, 7330

Term expires October 2022



**CR BETTY KAY**

Phone 0418 144 991

C/- 65 Emmett Street, Smithton 7330

Term expires October 2022



**CR JOHN OLDAKER**

Phone 0419 311 053

PO Box 609, Smithton 7330

Term expires October 2022



**CR ASHLEY POPOWSKI**

Phone 0429 407 636

101 Trowutta Road, Smithton 7330

Term expires October 2022



**CR DAVID WOODWARD**

Phone 0428 753 765

121 Emmett Street, Smithton 7330

Term expires October 2022

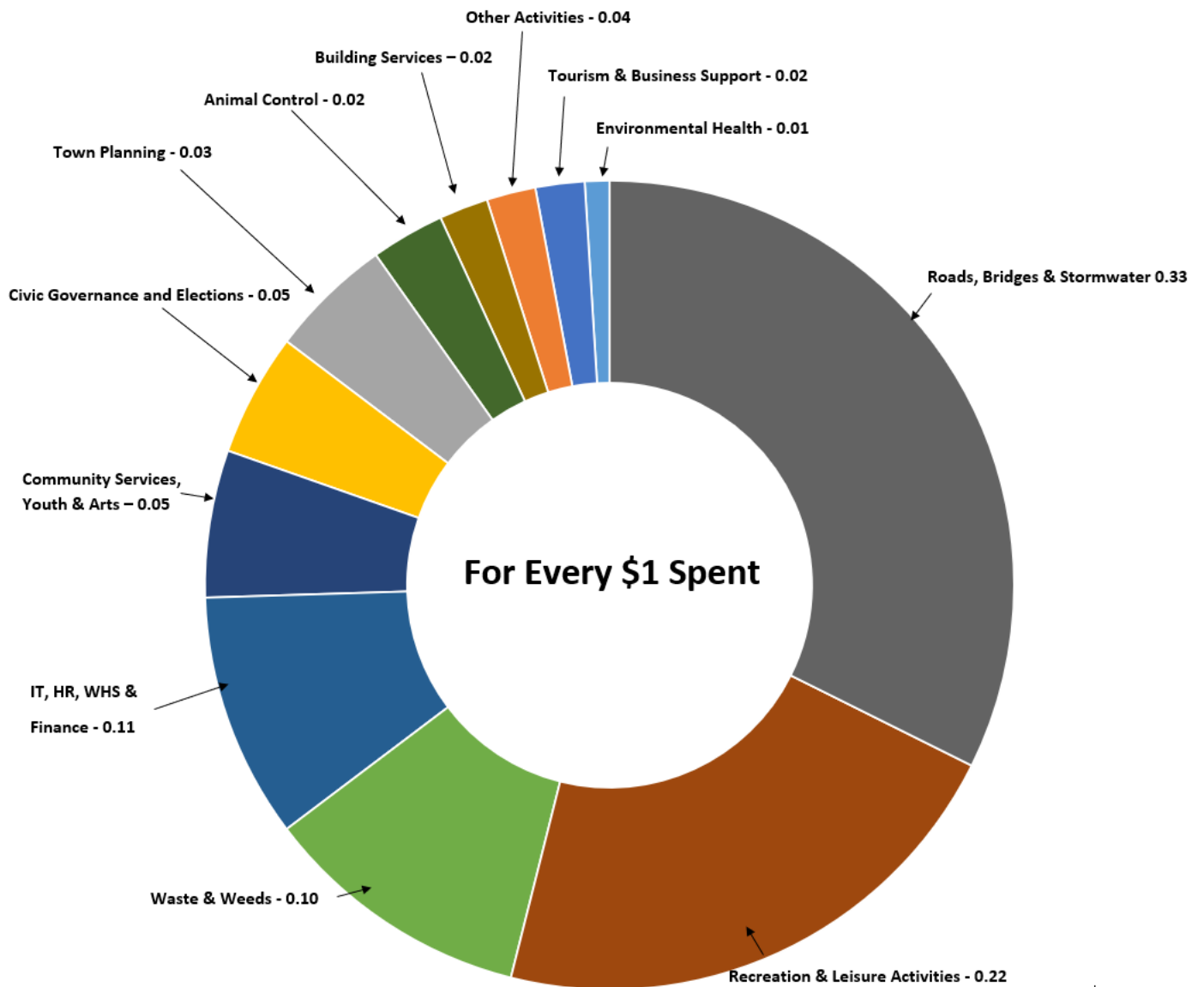
## HIGHLIGHTS AT A GLANCE

•	4.8% General Rate revenue increase
•	\$1,160,000 Rural road resheeting
•	\$464,460 Lades Road bridge over Duck River replacement
•	\$198,861 McPhersons Road bridge replacement
•	\$196,560 Brakeys Road bridge over Wilson Creek replacement
•	\$250,000 Tractor and implements for slashing
•	\$115,000 Brook Street replacement of footpaths
•	\$66,000 King Park entrance - modified into new location
•	\$42,535 LED Christmas lights
•	Grant Funding Strategy development
•	Regional Land Use Strategy review

## SUMMARY OF RATES AND SERVICE CHARGES

GENERAL RATE	8.048742 cents per dollar of the Assessed Annual Value (AAV) with a minimum charge of \$290.00
URBAN WASTE COLLECTION CHARGE	\$130.00 per service (1 Bin)
RURAL WASTE COLLECTION CHARGE	\$103.00 per service (1 Bin)
TRANSFER STATION CONTRIBUTION	\$85.00 per property
RECYCLING CHARGE	\$55.00 per service (1 Bin)
SMITHTON STORMWATER	1.301696 cents per dollar of the Assessed Annual Value (AAV)
STANLEY STORMWATER	2.084723 cents per dollar of the Assessed Annual Value (AAV)
URBAN FIRE LEVY	0.394154 cents per dollar of the Assessed Annual Value (AAV) with a minimum charge of \$42.00
RURAL FIRE LEVY	0.397502 cents per dollar of the Assessed Annual Value (AAV) with a minimum charge of \$42.00

# BREAKING DOWN YOUR RATES DOLLAR



## FEES AND CHARGES COLLECTED FOR GOVERNMENT AGENCIES

Council is required to collect certain fees and charges on behalf of Government agencies. This is usually done through the rates system and details are shown separately on rates notices. The fees and charges are then paid by Council to the relevant agency.

Of the rates collected, Council expects to forward to the State Fire Commission \$409,372 for the 2021-22 financial year.

The above service is funded in part from a property-based levy, which Council is required to collect and pay to the State Fire Commission. This service is managed by the State Government and is not under Council's control.

The *Fire Services Act 1979* (as amended, effective from 1 July 2006) requires Council to charge the fire service contribution to leased or rented properties on Crown or Council land. Other changes involve the non-exemption of charities and non-profit organisations from the fire levy if such charities and non-profit organisations are the owners of the property.

## RATES PAYMENT OPTIONS

There are various methods of paying rates for 2021-22:

- Payment in full by 31 August 2021 to receive a 3% discount:

Ratepayers may pay their rates in full by 31 August 2021. Where rates are paid in full by this date, a 3% discount will be granted.

- Payment by three instalments:

Ratepayers may pay their rates in three instalments. Instalments are due by close of business (5pm) on the following dates:

- 31 August 2021
- 30 November 2021
- 28 February 2022

Council will enforce these dates and a 7% penalty will be applied on any remaining outstanding balance after each due date.

- Direct debit arrangement:
  - Make one full payment (with discount), or
  - Pay in three instalments, or
  - Pay in regular instalments each week, fortnight or month.
- Special arrangement:

Should a ratepayer be unable to meet a payment date, consideration will be given to special arrangements, if the application is made in writing, on the appropriate form, prior to the due date.

## FEES AND CHARGES FOR 2021-22

The following fees and charges have been set in accordance with Section 205 of the *Local Government Act 1993* and built into the budget estimates for the year.

CEMETERIES		
All Sites	Monumental Fee \$ Incl. GST	Lawn Cemetery Fee \$ Incl. GST
Single depth burial	3,180	1,400
Double depth burial	3,300	1,540
Second interment	3,300	1,540
Child under 5 years	1,595	955
Reservation	460	325
Extra charge – weekends/public holidays	640	575
Interment of ashes in grave	355	290
Breaking of concrete on grave top	165	-
Permission to construct brick grave including supervision	1,290	-
Exhumation of body	4,590	3,440
<b>Circular Head Lawn Cemetery only</b>	<b>Fee \$ incl. GST</b>	
Niche wall interment	170	
Niche wall reservation	240	
<b>Plaques</b>	<b>Fee \$ incl. GST</b>	
Installation fee for replacement/refurbishment plaque	By Quotation	
<b>General</b>	<b>Fee \$ incl. GST</b>	
Record search fee	86	
Preparation of documents for approval of burial other than in a cemetery	755	

SMITHTON WHARF BERTHING						
Berthing Type	12 Months \$	9 Months \$	6 Months \$	3 Months \$	Casual – Per Week - \$	Causal – Per Day - \$
Commercial vessel	175 per metre	145 per metre (183 per metre pa)	100 per metre (190 per metre pa)	55 per metre (200 per metre pa)	-	36
Recreational vessel	2,145	1,770 (2,360 pa)	1,235 (2,470 pa)	645 (2,580 pa)	172	-

PLEASE NOTE: Electricity key deposit \$20 (cash only)

## ANIMAL CONTROL

	Fee Basis	Fee \$
<b>Dog Registration Renewal (before COB 31 July 2021)</b>		
Domestic un-sterilised	per dog	52
Domestic sterilised	per dog	26
Pensioner	1st dog only	13
Guide/hearing dog	per dog	Nil
Working dog	per dog	26
Registered breeder	per dog	26
Registered greyhound	per dog	26
Dangerous dog or restricted breed ( <i>see note</i> )	per dog	300
<b>Registration Renewal (on or after 1 August 2021)</b>		
Domestic un-sterilised	per dog	102
Domestic sterilised	per dog	52
Pensioner	1st dog only	21
Guide/hearing dog	per dog	Nil
Working dog	per dog	52
Registered breeder	per dog	52
Registered greyhound	per dog	52
Dangerous dog or restricted breed ( <i>see note</i> )	per dog	300
<b>New Dog Registration</b>		
Domestic un-sterilised	per dog	52
Domestic sterilised	per dog	26
Pensioner	1st dog only	13
Guide/hearing dog	per dog	Nil
Working dog	per dog	26
Registered breeder	per dog	26
Registered greyhound	per dog	26
Dangerous dog or restricted breed ( <i>see note</i> )	per dog	300
<b>Licence to Keep Several Dogs</b>		
Licence application fee	per licence	300
Licence renewal fee	per licence	52
<b>Miscellaneous</b>		
Replacement tags	each	6
Complaint lodgment fee (refunded for valid complaints)	each	75
Investigation and report fee		210/hour
<b>Impoundment Fees</b>		
1st occurrence (plus \$35 per day)		70 + 35/day
2nd and subsequent occurrences – plus \$35 per day detention		125 + 35/day
Impoundment over weekend and public holidays		140+35/day
Impoundment fee (animals other than dogs)	per impoundment	Cost plus 20%
Maintenance fee (animals other than dogs)	per animal	Cost plus 20%

PLEASE NOTE: Concession card holders (including pensioners) are not eligible for their normal discount if the dog being registered has been declared as a Dangerous Dog or a Restricted Breed.



PLANNING SERVICES	
Application for Planning Permit	Fee \$ (GST Exempt)
Assessment and determination of a permit application under s58 Land Use Planning and Approvals Act 1993 (Permitted application)	250 plus \$1.20 per \$1,000 of value for use or development
Visitor accommodation application (in accordance with Planning Directive No. 6)	250
Assessment and determination of a permit application under s57 Land Use Planning and Approvals Act 1993 (Discretionary application)	350 plus \$1.55 per \$1,000 of value for use or development
Assessment and determination of a subdivision application for 1 to 5 lots under s57 or s58 Land Use Planning & Approvals Act 1993	350 plus \$1.55 per \$1,000 of value for use or development
Assessment and determination of a subdivision application for more than 5 lots under s57 or s58 Land Use Planning & Approvals Act 1993	700 plus \$2.00 per \$1,000 of value for use or development
Public notification fee	350 minimum (or at cost if greater)
Level 2 environmental activity additional charge	470
Heritage listed additional notification charge	70
Minor amendment application	300
Extension of time application	180
<b>Other</b>	
Sealing of final plan	500
Part 5 agreement	500
No permit required or exemption certificates	100
Officer inspection/assessment (per hour – min 1 hour charge)	250
Preparation and issuing of LUPAA Section 64 (per hour)	250
Adhesion (or discharge)	335
Strata Plan Certificate of Approval	300 + 55 per lot
Petition to amend a sealed plan	315 + 525 if a hearing is required
<b>Request to Initiate a Draft Scheme Amendment</b>	
<i>Applicant to pay all Planning Commission costs and provide a report prepared by qualified planning consultant, and all costs associated with map production.</i>	
Request under Land Use Planning and Approvals Act 1993 to initiate a draft scheme amendment	2,300 + notification fee
Request under Land Use Planning and Approvals Act 1993 to initiate a draft scheme amendment and under s43A to concurrently consider a permit application	2,300 + notification fee + permit application fee

PLEASE NOTE: Council may review the development cost for the purpose of calculating fees with reference to construction guide costs.

BUILDING	
Building Act 2016	Fee \$ (GST Exempt)
Work category 1 (maintenance only)	Nil
Work category 2 – standard work notification	80
Work category 3 – registration notifiable work	400
Work category 4 – building permit	550
Renewal/extension of building permit	200
Amended permit - complex	400
Amended permit - simple	200
Temporary Occupancy Permit	80
Permit of Substantial Compliance	700
Certificate of Completion (if requested)	200
Training levy collection	0.2% of Building Value
Building permit levy	0.1% of Building Value
Building inspection and report (including building certificates)	250/hour
Search and copy of building plans	155 + copy fees per page or on USB (20)
Environmental Health Officer report and occupancy	500

DEVELOPMENT SERVICES - MISCELLANEOUS CHARGES	
Photocopying/Printing of more than 25 pages	Fee \$ incl. GST
A4 single side	0.95
A4 single side - colour	1.80
A4 double sided	1.20
A4 double sided - colour	2.00
A3 single side	1.35
A3 single side - colour	2.40
A3 double sided	1.40
A3 double sided – colour	2.80
Documents provided on USB	20.00
Major task – per operator hour	70.00
GIS Plans	Fee \$ incl. GST
Supply plans of Council infrastructure – A4 colour	35.00
Supply plans of Council infrastructure – A3 colour	35.00
Laminating	Fee \$ incl. GST
A4 portrait/landscape	6.50
A3 portrait/landscape	10.00
A2 portrait/landscape	25.00
A1 portrait/landscape	25.00
Facsimile charges	Fee \$ incl. GST
First page fax	9.50
Each subsequent page	2.30

PLUMBING	
Building Act 2016	Fee \$ (GST Exempt)
Work category 1 (maintenance only)	Nil
Work category 2 – notifiable work	80
Work category 3 – Certificate of Likely Compliance plumbing	650
Work category 4 – Plumbing Permit	850
Renewal/extension of Plumbing Permit	200
Amended permit - complex	600
Amended permit - simple	300
Certificate of completion (if requested)	160
Plumbing inspection and report	250/hr
Search and copy of plumbing plans	155 + copy fees per page or on USB (\$20)

HEALTH	
	Fee \$ (GST Exempt)
<b>Class of Food Licence (Based on DOH Risk Classification System)</b>	
Low risk	90
Medium risk	150
High risk	220
Statewide registration of a mobile food business	195
Temporary food permit (not for profit waived)	35
Registration of regulated system	195
Registration of a water carrier	195
Registration of private water supplier (N/A if registered food business)	90
Place of assembly licence	195
Public health risk activity - premises	150
Public health risk activity - licence	115
Inspection fee	250/hour
Mobile Food Vendor Permit - Annual	550 inc GST
Mobile Food Vendor Permit - One Off - Per Day	75 inc GST

PLEASE NOTE: Late payment penalty (applicable after 3 months from renewal demand). Classification for the purpose of calculating the fee is at the manager's discretion.

VEHICLE AND TRAFFIC ACT – STREET PERMITS	
	Fee \$ (GST Exempt)
Not for profit	Nil
Commercial activity	58
Surcharge for permits required inside of 10 working days, applicable to all	28
Street dining annual permit	126

## ENGINEERING ASSESSMENT FOR SUBDIVISION DRAWINGS

	Fee \$ (GST Exempt)
Assess construction plans for subdivisions (>3 lots) - roadways	790 + 10 per lot
Assess construction plans for subdivisions (>3 lots) - drainage works	365 + 16 per lot

## WORKS WITHIN ROAD RESERVATION PERMITS

	Fee \$ (GST Exempt)
Application to open road	135
Inspection fees	135
New crossover application fee	135
Sight distance assessment fee	135
Location charges (during business hours)	135

## ENVIRONMENTAL MANAGEMENT AND POLLUTION CONTROL ACT 1998

	Fee \$ (GST Exempt)
Issue of environmental protection notice (per hour)	250/hour

## WHITE HILLS WASTE TRANSFER STATION

	CHC residents, noncommercial, upon proof of residency	All other customers
	Charge (units)	Charge (units)
<b>1 Unit = \$8.20</b>		
Commingled recycling* (per cubic meter)	Free	Free
Small bag	Free	Free
Car boot/station wagon/Wheelie bin	Free	1
Ute/small trailer (level)	Free	3
Other vehicles up to 4.5t GVM * (per cubic metre)	Free	4
Car bodies	6	6
Fridges/Freezers	1	3
Fridges/Freezers (degassed)	Free	1
Tyres - car	1	1
- light truck	2	2
- truck/small tractor	4	4
Green waste (up to small trailer/ute)	Free	2
Green waste (other vehicles up to 4.5 GVM * (per cubic metre)	Free	2
Building rubble (per cubic metre)	Free	4
Asbestos (per m <sup>2</sup> )	1	1
*Tandem trailer / larger deliveries accepted Mon-Thur only		
Vehicles greater than 4.5 GVM not admitted at this site		

PORT LATTA LANDFILL	
Administration	Fee \$ (incl. GST)
Item	
Unscheduled opening of landfill up to 4 hours	1,670
- for each hour after 4 hours	423
Opening of landfill on request from emergency services	Nil
Waste Disposal (\$/tonne)#	
Minimum disposal charge equivalent to 1 tonne for all deliveries, unless otherwise agreed	
General waste (Council – CHC and WWC only)	125
General waste (all other users) (metal, plastic, household garbage, paper, brick, concrete, wood, sawdust etc.)	175
General – mill wood waste (no larger than 50mm)	120
General – clean soil, Level 1 (may include compliant pulp waste)	44
General or hazardous – bulky/fibrous products (wool, fibre, poppy husk)	850
Hazardous - contaminated soil level 2, 3 and 4	200
Hazardous – other (pulp waste, spadeable sewage sludge)	345
Hazardous – solid, includes asbestos content, fire wastes	174
Other materials not listed	As determined by the Director Infrastructure and Development Services
Account Establishment Fee	75
# All charges are subject to a Waste Disposal Levy	5.50 per tonne

OTHER MISCELLANEOUS CHARGES	
Certificates	Fee \$ exc. GST
Rates certificate – Section 132	49.50
Rates certificate – Section 337	218.62
Room hire	Fee \$ incl. GST
Council chambers (per 3 hour session)	120.00
Meeting room (per 3 hour session)	120.00
Equipment hire (per 3 hour session)	40.00
Kitchen hire (per session)	20.00
Kitchen hire with tea and coffee provided	30.00
Light Tokens	Fee \$ incl. GST
Light tokens – stadium (per token)	7.50
Light tokens – squash (per token)	3.25
Recycle Bin	Fee \$ incl. GST
Replacement recycle bin	80.00
Miscellaneous	Fee \$ incl. GST
Document/Record search fee (excludes Cemetery, Plumbing and Building searches)	60.00 (plus GST)

PLEASE NOTE: All fees and charges may be varied in individual circumstances at the discretion of the General Manager.

SWIRL FEES			
Service/Program	Current Casual Rate \$	10 Visit Pass \$	20 Visit Pass \$
<b>Aquatics</b>			
Swim Adult (18 years +)	7.00	56.00	110.00
Swim Concession	5.50	48.00	90.00
Swim Child (5 – 17 years)	5.50	48.00	90.00
Swim Child (under 5 years)	Free with a paying adult		N/A
Swim Family (2 adults + dependent children under 18 yrs)	18.50		N/A
Swim Small Family (1 adult + dependent children under 18 yrs)	13.50		N/A
Spectator Entry	2.00		N/A
<b>Group Fitness</b>			
Aqua Aerobics/ Group Fitness Class Adult	13.00	115.00	225.00
Aqua Aerobics/ Group Fitness Class Concession	9.00	81.50	159.00

SWIRL MEMBERSHIPS AND FACILITY HIRE			
Membership Type	Direct Debit		Paid in Full
Full Access – Group Fitness & Aquatics	Admin Fee \$	Weekly Fee \$	12 Months Fee \$
Full Access Adult	60.00	17.50	890.00
Full Access Concession	60.00	14.50	730.00
Aquatic Access – Pool Access Only	Admin Fee \$	Weekly Fee \$	12 Months Fee \$
Aquatic Access Adult	60.00	10.50	540.00
Aquatic Access Concession	60.00	7.30	380.00
Aquatic Access Family	60.00	21.80	1135.00
Swimming Lessons	Admin Fee \$	Weekly Fee \$	12 Months Fee \$
GOSWIM Program	25.00	17.50	N/A
GOSWIM Program Concession	25.00	12.90	N/A
GOswim Academy	25.00	26.00	N/A
<b>Workcover (3 month full access)</b>	N/A		550.00
Pool Hire / Lane Hire / Room Hire	Rate \$		
Lane Hire	25.75/hour per lane		
25mtr Pool	155.00/hour		
Program Pool	125.00/hour		
Multi-Purpose Room	37.00/hour		
<b>Miscellaneous</b>			
Group and special hire rates	Quotation provided upon request		
Birthday Parties per child *Food options to be provided by quotation.	Quotation provided upon request		
Circular Head Amateur Swim Club	<b>Rates to be negotiated. Each member requires a facility entry pass</b>		
School group\lesson during opening hours (per student)	3.00/hour		

entry plus any instructor costs or lane booking costs	
One on one lesson 30 mins	Non-member - 41.00 Member – 30.00
Services not otherwise specified	Other fees and charges may be approved by the General Manager, for the introduction of different programs and offerings from time to time.

## Notes for Swirl Memberships and Facility Hire

### \*Direct Debit Terms and Conditions (Full Access, Aquatic & GOSWIM)

- Payment is by weekly direct debit on Thursday to a credit card account or direct debit to a savings or cheque account.
- 28 days' notice to cancel in writing.
- Memberships may be suspended for a minimum of 2 weeks at a time and a maximum of 6 weeks per year. A \$5 per week suspension fee applies. If a medical certificate is supplied, no fee applies.

### Additional GOSWIM Information

- Admin fee is only charged per family on the first enrolment.
- 3<sup>rd</sup> child discount applies (10%)
- Student receives access all year round, lessons stop for 4 weeks over the Christmas break

### Valid concession cards include:

- Department of Human Services Health Care Card (HCC)
- Department of Human Services Pensioner Concession Card (DHS PCC)
- Department of Veterans' Affairs Pensioner Concession Card (DVA PCC)
- Department of Human Services Commonwealth Seniors Health Card (DHS CSHC)
- Department of Veterans' Affairs Commonwealth Seniors Health Card (DVA CSHC)
- Tasmanian Companion Card
- Tasmanian Seniors Card

- Family membership - family members must appear on the same Medicare Card applies for up to 2 adults and any children (under 18 years of age) who are on that card.
- All access membership Includes unlimited group fitness, aqua aerobics and pool entry.
- Foundation membership continue to receive \$1 saving on the applicable weekly membership rate.
- Swim school membership includes swimming pool/aquatic entry during opening hours.
- Pool hire if opening outside of normal operating hours, staffing costs to be added to the hourly hire.
- Lane hire only applicable during opening hours, and facility entry fees still apply to all participants

# BUDGET 2021-22

PROJECTED INCOME STATEMENT FOR YEAR ENDED 30 JUNE 2022				
	Budget	Actual	Budget	Budget
	2019-20	2019-20	2020-21	2021-22
<b>Income</b>				
Rates	8,637,541	8,656,438	8,619,215	9,085,141
Interest	220,000	79,981	100,000	30,000
Grants	3,225,216	3,389,460	3,250,209	3,404,363
User Charges	1,932,085	2,239,777	2,138,304	2,439,190
Investment Revenue Water Corp	316,000	158,000	-	379,000
Other Revenue	388,967	611,686	413,268	268,925
	<b>14,719,809</b>	<b>15,135,342</b>	<b>14,520,996</b>	<b>15,606,619</b>
<b>Expenses</b>				
Loss on disposal of assets	-	129,119	-	186,075
Employee costs	5,071,143	5,262,650	5,449,958	5,239,199
Materials and Contracts	3,172,303	3,789,493	3,123,563	3,270,044
Depreciation and Amortisation	5,022,326	5,172,088	5,030,625	5,087,839
Finance costs	66,000	1,226	-	-
Other Expenses	2,195,197	2,209,330	2,025,710	2,243,607
<b>Total Expenses</b>	<b>15,526,969</b>	<b>16,563,906</b>	<b>15,629,856</b>	<b>16,026,764</b>
Special projects - opex	254,299	-	79,240	-
<b>Operating surplus/(deficit)</b>	<b>(1,061,459)</b>	<b>(1,428,564)</b>	<b>(1,188,100)</b>	<b>(420,145)</b>
<b>Capital Income</b>				
Recognition of assets	-	-	-	-
Recovery on investment	-	-	-	-
Grants	803,242	1,198,367	803,242	803,242
<b>Total income</b>	<b>803,242</b>	<b>1,198,367</b>	<b>803,242</b>	<b>803,242</b>
<b>Surplus (Deficit)</b>	<b>(258,217)</b>	<b>(230,197)</b>	<b>(384,858)</b>	<b>383,097</b>



## PROJECTED BALANCE SHEET FOR YEAR ENDED 30 JUNE 2022

	Actual	Budget	Budget
	2019-20	2020-21	2021-22
	\$	\$	\$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	11,583,024	10,905,975	11,301,719
Inventories	126,462	100,000	100,000
Current Trade & Other Receivables	941,359	900,000	819,526
Current Other Financial Assets	263,279	100,000	200,000
<b>Total Financial Assets</b>	<b>12,914,124</b>	<b>12,005,975</b>	<b>12,421,245</b>
<b>Non current assets</b>			
Investment in Water Corporation	22,367,601	29,000,000	22,500,000
Land	9,549,500	8,953,000	9,249,500
Land under roads	7,909,101	7,000,000	7,900,000
Buildings	15,842,264	24,956,704	23,936,672
Transport Infrastructure	135,124,978	123,994,289	136,037,302
Stormwater and drainage	9,596,627	7,154,375	9,419,772
Solid waste management	1,641,850	824,815	1,452,070
Parks, reserves & recreation facilities	4,709,046	3,867,508	3,983,566
Plant & equipment	7,256,876	2,026,719	7,395,865
Furniture	8,115	8,067	6,454
Computers	294,132	560,800	357,035
Right of use assets	44,925	-	44,925
WIP	117,738	-	-
<b>Total non current assets</b>	<b>214,462,753</b>	<b>208,346,277</b>	<b>222,283,161</b>
<b>Total Assets</b>	<b>227,376,877</b>	<b>220,352,252</b>	<b>234,704,406</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	1,289,465	1,200,000	1,000,000
Borrowings	3,900,000	59,805	-
Lease liabilities	14,347	-	14,347
Provisions	1,279,548	996,716	1,305,139
	<b>6,483,360</b>	<b>2,256,520</b>	<b>2,319,486</b>
<b>Non-current Liabilities</b>			
Trade & Other Payables	-	-	-
Borrowings	-	5,671,104	-
Lease liabilities	27,857	-	27,857
Provisions	123,987	2,071,726	126,467
	<b>151,844</b>	<b>7,742,830</b>	<b>154,324</b>
<b>Total Liabilities</b>	<b>6,635,204</b>	<b>9,999,351</b>	<b>2,473,810</b>
<b>Net Assets</b>	<b>220,741,673</b>	<b>210,352,901</b>	<b>232,230,596</b>
<b>EQUITY</b>			
Accumulated Surplus	137,533,671	130,965,435	131,348,533
Asset Revaluation Reserves	82,788,691	72,331,362	93,829,822
Other Reserves	419,311	7,056,104	7,052,241
<b>Total Equity</b>	<b>220,741,673</b>	<b>210,352,901</b>	<b>232,230,596</b>

## PROJECTED CASH FLOW STATEMENT FOR YEAR ENDED 30 JUNE 2022

	Actual	Budget	Budget
	2019-20	2020-21	2021-22
	\$	\$	\$
<b>Cash flows from operating activities</b>			
<b>Cash Used</b>			
Employee costs	(5,130,490)	(5,449,958)	(5,239,199)
Materials and contracts	(5,492,328)	(3,923,563)	(4,080,044)
Interest paid	(1,226)	-	-
Other supplier payments	(2,189,647)	(2,025,710)	(2,243,647)
	<b>(12,813,691)</b>	<b>(11,399,231)</b>	<b>(11,562,890)</b>
<b>Cash Received</b>			
Rate revenue	8,578,299	8,619,215	9,085,141
Other including reimbursements and user charges	4,543,431	2,551,572	2,773,115
Grants	3,389,460	3,250,209	3,404,363
GST recovered from tax authority	1,337,935	800,000	810,000
Interest received	79,981	100,000	30,000
Water Corporation Investment Returns	158,000	-	379,000
	<b>18,087,106</b>	<b>15,320,996</b>	<b>16,481,619</b>
<b>Net Cash provided by operating activities</b>	<b>5,273,415</b>	<b>3,921,765</b>	<b>4,918,729</b>
<b>Cash flows from investing activities</b>			
<b>Gain on investment</b>			
Payments for property, plant and equipment	(5,430,097)	(4,725,721)	(5,326,227)
	<b>(5,430,097)</b>	<b>(4,725,721)</b>	<b>(5,326,227)</b>
<b>Cash Received</b>			
Proceeds from sale of property, plant and equipment	165,000	-	-
Capital grants	1,198,367	803,242	803,242
	<b>1,363,367</b>	<b>803,242</b>	<b>803,242</b>
<b>Net cash provided by (used in) investing activities</b>	<b>(4,066,730)</b>	<b>(3,922,479)</b>	<b>(4,522,985)</b>
<b>Cash flows from financing activities</b>			
<b>Cash received</b>			
Proceeds from borrowings	-	-	-
<b>Cash Used</b>			
Repayment of lease liabilities	(9,216)	-	-
Repayment of borrowings	-	114,287	-
	<b>(9,216)</b>	<b>(114,287)</b>	-
<b>Net cash provided by (used in) financing activities</b>	<b>(9,216)</b>	<b>(114,287)</b>	-
Net Increase (decrease) in cash and cash equivalents	1,197,469	(115,001)	395,744
Cash and cash equivalents at beginning of the financial	10,385,555	11,020,975	10,905,974
Cash and cash equivalents at end of the financial year	<b>11,583,024</b>	<b>10,905,974</b>	<b>11,301,718</b>

## RATIOS FOR YEAR ENDED 30 JUNE 2022

	Benchmark	2022
		\$'000
<b>(a) Underlying surplus or deficit</b>		
<u>Recurrent income*</u>		15,606
<u>recurrent expenditure</u>		16,026
<u>Underlying surplus/deficit</u>	>0	(420)

\* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature.

	Benchmark	2022
		\$'000
<b>(b) Underlying surplus ratio</b>		
<u>Underlying surplus/deficit</u>		(420)
<u>Recurrent income*</u>		15,606
<u>Underlying surplus ratio %</u>	>0	(2.7%)

This ratio serves as an overall measure of operating effectiveness.

	Benchmark	2022
		\$'000
<b>(c) Net financial liabilities</b>		
Liquid assets		11,301
Total liabilities		2,474
<u>Net financial liabilities</u>		8,827

	Benchmark	2022
		\$'000
<b>(d) Net financial liabilities ratio</b>		
<u>Net financial liabilities</u>		8,827
<u>Recurrent income*</u>		15,606
<u>Net financial liabilities ratio %</u>	0 - (50%)	56.6%

This ratio indicates the net financial obligations of Council compared to its recurrent income.

	Benchmark	2022
		\$'000
<b>(e) Asset consumption ratio</b>		
<b>Transport Infrastructure</b>		
<u>Depreciated replacement cost</u>		118,199
Current replacement cost		211,910
Asset consumption ratio %	40-60%	55.8%
<b>Stormwater &amp; Drainage</b>		
<u>Depreciated replacement cost</u>		9,327
Current replacement cost		17,837
Asset consumption ratio %	40-60%	52.3%
<b>Solid waste management</b>		
<u>Depreciated replacement cost</u>		1,099
Current replacement cost		3,650
Asset consumption ratio %	40-60%	30.1%
<b>Parks, Reserves &amp; Recreation facilities</b>		
<u>Depreciated replacement cost</u>		4,455
Current replacement cost		8,034
Asset consumption ratio %	40-60%	55.5%

This ratio indicates the level of service potential available in Council's existing asset base.

	Benchmark	2022
		\$'000
<b>(f) Asset renewal funding ratio</b>		
<u>Capital outlay - LTFP</u>		5,326
Capital outlay – SAMP		5,326
Asset renewal funding ratio %	100%	100%

	Benchmark	2022
		\$'000
<b>(g) Asset sustainability ratio</b>		
<u>Capex on replacement/renewal of</u>		4,280
Annual depreciation expense*		5,088
Asset sustainability ratio %	>95%	84.1%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

## LEADERSHIP AND GOVERNANCE

Circular Head Council will ensure efficient, effective and cohesive leadership through a business excellence framework in which strategy and direction drive evidence-based decision making.

### Desired Outcomes

Council and management decisions are evidence-based, equitable and transparent.

Our positive organisational culture is driven and inspired by a high performing leadership team.

We provide transparent and sustainable financial management, and deliver consistent and fair decision making to ensure our internal processes enhance external outcomes.

We engage our community in fulfilling State legislative and policy requirements.

We are recognised for proactive and engaged leadership that is inclusive and accountable.

Actual and projected income and expenditure details for Governance are -

	21-22	20-21	19-20
Expenses	1,153,703	2,138,016	3,576,888
Income	8,411,477	7,814,897	9,138,277
Net result	7,257,774	5,676,881	5,561,389

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
1.1	Strategic Plan review and focus (new Council focus) (carried forward from prior year/s)	Operating
1.1	Strategic Plan update - finalisation and community consultation	23,219
1.2	Policy Manual review (carried forward from prior year/s)	Operating
1.2	Stanley Caravan Park lease and property planning	33,000

1.3	Budget Repair (annual deficit reduction) (carried forward from prior year/s)	Operating
1.3	Grant funding strategy development	Operating
1.4	New customer service system implementation facilitator (carried forward from prior year/s)	14,000
1.6	Communication and Engagement Strategy - advertising and promotional resourcing	5,000
1.7	Reshape and reinvention strategy (carried forward from prior year/s)	9,400
1.7	Shared Services project (carried forward from prior year/s)	50,000
1.7	Mobile blackspot/capacity telecommunications advocacy	Operating
1.7	Desktop review of Sustainable Murchison Plan	Operating

## ORGANISATIONAL SUPPORT

Circular Head Council will support a positive and innovative culture, enabling best practice delivery that is customer focussed. Its strong leadership will enable the development and empowerment of its people.

### Desired Outcomes

We understand our customer needs and have the technology and resources to support the organisation's service delivery goals.

Our people are a professional, innovative and creative workforce, and they foster a resilient, empowered and healthy workplace.

We have a learning culture which embraces the development and growth of our people.

We are future-focussed and value continuous improvement.

Actual and projected income and expenditure details for Organisational Support are -

	21-22	20-21	19-20
Expenses	3,027,617	2,310,340	1,628,221
Income	645,313	767,184	505,427
Net result	(2,382,304)	(1,543,156)	(1,122,794)

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
2.1	Council Chambers carpet ground floor (carried forward from prior year/s)	23,000
2.1	Council customer service area refurbish (carried forward from prior year/s)	20,000
2.1	Planning service review (carried forward from prior year/s)	Operating
2.1	Customer service system implementation/improvements	15,000
2.1	Council Offices compound - cleanout and storage fit out	5,000

2.3	Review HR classification structure (carried forward from prior year/s)	Operating
2.3	Cross Council benefit realisation delivery project (carried forward from prior year/s)	13,000
2.4	Review of fitness for work policy (carried forward from prior year/s)	Operating
2.9	Conquest Asset System upgrade replacement (carried forward from prior year/s)	10,500
2.9	Fleet - Development Services - vehicle replacement (carried forward from prior year/s)	20,000
2.9	IT Review outcomes (carried forward from prior year/s)	60,000
2.9	IT Review outcomes (carried forward from prior year/s)	40,000
2.9	Manager of Engineering and Projects - vehicle replacement (carried forward from prior year/s)	20,000
2.9	New HR system (carried forward from prior year/s)	50,000
2.9	Wiring of building (dependent on office redesign) (carried forward from prior year/s)	10,000
2.9	Fleet replacement - Development - Plumbing and Compliance (carried forward from prior year/s)	22,000
2.9	Fleet replacement - Engineering (carried forward from prior year/s)	20,000
2.9	Fleet replacement - Engineering - Manager Engineering and Projects (carried forward from prior year/s)	22,000
2.9	Vehicle replacement - Civic (carried forward from prior year/s)	20,000
2.9	Vehicle replacement – Engineering (carried forward from prior year/s)	22,000
2.9	Vehicle replacement - Works & Services (carried forward from prior year/s)	30,000
2.9	Vehicle replacement - Corporate Services (carried forward from prior year/s)	18,000
2.9	Vehicle replacement – Fleet (carried forward from prior year/s)	18,000
2.9	Phone system replacement - extra handset licences (carried forward from prior year/s)	1,000
2.9	Website upgrade (carried forward from prior year/s)	2,000
2.9	Cyber security risk assessment (carried forward from prior year/s)	6,000
2.9	Training on cyber security (carried forward from prior year/s)	8,000
2.9	GIS platform upgrade (carried forward from prior year/s)	30,000
2.9	Electronic timesheets and employee self- service system (carried forward from prior year/s)	10,000
2.9	Engineering - DIDS - vehicle replacement	25,000
2.9	Mazda BT 50 – replacement	22,000
2.9	Light tipper truck – replacement	45,000
2.9	Mazda BT 50 (4WD) - replacement	18,000



2.9	Corporate - DCS - replacement vehicle	22,000
2.9	Corporate 2nd fleet - replacement vehicle	22,000
2.9	Governance vehicle replacement	22,000
2.9	Flatbed trailer (replacing redundant tandem box trailer)	9,000
2.9	Works Depot microwave link upgrade - expectation increased usage	6,000
2.9	Tablet/Phone handset upgrades	15,000
2.9	Backup system improvements (cyber security audit recommendations)	30,000
2.9	Navision upgrade	20,000
2.9	GIS platform upgrade - upgrade to a combined system with Waratah Wynyard Council	30,000
2.9	Photocopier renewals - changeover costs	2,000
2.9	Mobile device management	2,000
2.9	Communications Officer tools	1,500

## CONNECTED COMMUNITIES

The Circular Head community will be inclusive and resilient with a strong sense of belonging. People will be connected to one another and the world around them. The Circular Head community will be connected to its past and engaged in its present, creating a vibrant shared future.

### Desired Outcomes

Our community works together and values partnerships.

Our community embraces diversity and is welcoming and sharing.

Our community demonstrates pride in its heritage and achievements.

Our community supports and encourages its members to achieve health, wellbeing and learning outcomes.

Our community is resilient and supports its members through adversity.

Actual and projected income and expenditure details for Connected Communities are -

	21-22	20-21	19-20
Expenses	818,329	750,883	728,321
Income	63,890	73,275	68,575
Net result	(754,439)	(677,608)	(659,746)

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
3.1	Implementation of Youth Strategy (carried forward from prior year/s)	17,195
3.1	Implement Community Social Recovery plan post COVID-19 (carried forward from prior year/s)	Operating
3.1	Neighbourhood Day activities (carried forward from prior year/s)	2,279

3.2	Community fund initialisation (carried forward from prior year/s)	Operating
3.2	Council Chambers flag poles	8,500
3.2	SES building fence replacement	5,000
3.4	Reconciliation Action Plan (carried forward from prior year/s)	Operating
3.4	Science Week 2021-22 (carried forward from prior year/s)	2,000
3.4	Niche Walls expansion (carried forward from prior year/s)	35,000
3.4	LED Christmas lights - purchase of (carried forward from prior year/s)	42,535

## COMMUNITY RECREATION AND WELLBEING

Circular Head will be a place where services, facilities and open space provide opportunities for individuals and groups of all ages and abilities to participate in recreational activities that encourage health and wellbeing.

### Desired Outcomes

Our community enjoys improved health and wellbeing.

Our community values participation in social, physical and cultural recreation.

Our community enjoys access to affordable and fit-for-purpose recreational facilities, services and programs.

Our community is actively engaged in the identification of their current and future recreational needs.

Our organisation is a strong advocate for effective partnerships with the public and private sectors for the delivery of recreational services.

Actual and projected income and expenditure details for Community Recreation and Wellbeing are -

	21-22	20-21	19-20
Expenses	3,002,891	2,955,749	2,808,039
Income	501,873	589,173	398,193
Net result	(2,501,018)	(2,366,576)	(2,409,846)

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
4.1	Open Space and Recreation Plan actions (carried forward from prior year/s)	25,779
4.1	Smithton Marina, future planning (carried forward from prior year/s)	5,000
4.1	Tier Hill scenic lookout design and geotechnical investigation for viewing (carried forward from prior year/s)	11,000

4.1	SWIRL - energy meter and safety alarm (carried forward from prior year/s)	5,000
4.1	Smithton Recreation Ground - Public Toilets - repaint interior	11,000
4.1	Stanley Recreation Ground - replace existing external seating around the ground	13,150
4.1	West Esplanade carpark - repair protective rock wall	80,000
4.1	Dog Management - signs and dispensers	25,000
4.1	Tier Hill Lookout structure - geotechnical design and Investigation	15,000
4.1	Camping Strategy development - facilitation to develop strategy for consultation	15,000
4.1	King Park Wavy Wall - timber refurbishment	9,500
4.1	King Park BBQ x 2 upgrade/renewal	8,700
4.1	Green Point BBQ x 2 upgrade/renewal	9,200
4.1	Smithton Hockey Centre - upgrade of change rooms	11,267
4.1	King Park - public toilets - painting exterior and interior	12,000
4.1	Green Point - public toilets - partial refurbishment	16,000
4.1	SWIRL maintenance planning for facility and systemisation	100,000
4.1	Stanley Recreation Ground - fit set of drawers to existing Kitchen	4,000
4.1	General urban parks bins - bin upgrade	10,000
4.1	Kings Park BBQ shelter	5,000
4.1	West Esplanade BBQ shelters	10,000
4.1	Green Point BBQ pavilion - paint and seal	3,000
4.2	Irishtown Recreation Ground tree removal (carried forward from prior year/s)	64,957
4.2	Marine Park Lighthouse repaint	6,000
4.4	Review of fees and charges for sporting facilities (carried forward from prior year/s)	Operating
4.5	Duck River Meadows / Circular Head Heritage Centre project (carried forward from prior year/s)	Operating
4.5	Activation new heritage museum	59,500

## ECONOMIC PROSPERITY

Circular Head will benefit from a vibrant and diverse economy built on competitive advantage, resource advantage and evidence-based leadership.

### Desired Outcomes

Liveability is improved through long-term sustainable economic growth in new and existing businesses and markets.

We use a global lens to identify markets and opportunities.

Innovation is supported by strong local and regional brand identity, and by skilling, equipping and connecting people.

Actual and projected income and expenditure details for Economic Prosperity are -

	21-22	20-21	19-20
Expenses	317,309	325,971	284,185
Income	132,304	84,000	82,334
Net result	(185,005)	(241,971)	(201,851)

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
5.1	Develop a municipal economic profile (carried forward from prior year/s)	10,000
5.2	Population Strategy (carried forward from prior year/s)	Operating
5.2	Settlement Strategy (carried forward from prior year/s)	Operating
5.2	Economic development consultancy (carried forward from prior year/s)	31,711
5.5	Circular Head Tourism Association Memorandum of Understanding renewal (carried forward from prior year/s)	Operating
5.5	Tarkine Coast Progress Group Memorandum of Understanding renewal (carried forward from prior year/s)	Operating
5.5	Visitor services review	10,000
5.6	Workforce Development Plan completion and implementation	Operating

## TRANSPORT AND ACCESS

Circular Head will be a place where a safe, fit-for-purpose and sustainable transport and access network is provided and maintained for present and future community needs.

### Desired Outcomes

Our transport network is multi-use, fit for purpose, and well maintained through equitable funding arrangements.

Our transport network is the product of innovative materials and methods, works undertaken at affordable best practice, partnership funding, and planning for the future.

People in our community enjoy a safe and accessible pathways network.

We investigate and respond to changing public needs through informed, evidence-based research and consultation.

Actual and projected income and expenditure details for Transport and Access are -

	21-22	20-21	19-20
Expenses	5,569,901	5,396,440	5,374,376
Income	2,687,986	2,593,948	2,263,116
Net result	(2,881,915)	(2,802,492)	(3,111,260)

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
6.1	Review infrastructure contribution models from other jurisdictions (carried forward from prior year/s)	2,817
6.3	Rural road safety audit items (carried forward from prior year/s)	18,456
6.3	Mella Road - reseal (PMB) (90-2600) (carried forward from prior year/s)	34,728
6.3	Mella Road - reseal (PMB) (3000-3500) (carried forward from prior year/s)	17,246
6.3	Mella Road - reseal (PMB) (4700 - 5000) (carried forward from prior year/s)	4,347

6.3	Mella Road - reseal (PMB) (5930 - 7700) (carried forward from prior year/s)	20,664
6.3	Mella Road - reseal (PMB) (8000 - 8750) (carried forward from prior year/s)	6,628
6.3	Woolnorth Road bridge over Welcome River - engineering assessment (carried forward from prior year/s)	10,000
6.3	Davis Street (Smith Street to East Esplanade) – design (carried forward from prior year/s)	11,867
6.3	Main Road Stanley - footpath upgrade (carried forward from prior year/s)	90,473
6.3	Brook Street footpath reconstruction (carried forward from prior year/s)	115,422
6.3	Grant Street footpath reconstruction (carried forward from prior year/s)	56,805
6.3	Bugg Street footpath reconstruction (carried forward from prior year/s)	72,517
6.3	Trowutta Road Smithton – replacement of end terminals with MASH terminals (carried forward from prior year/s)	75,000
6.3	Mella Road Shoulder Widening (carried forward from prior year/s)	50,000
6.3	King Park entrance - modified into new location (carried forward from prior year/s)	66,000
6.3	Back Line Road footpath (carried forward from prior year/s)	106,000
6.3	Woolnorth Road- virtual fencing	72,634
6.3	Havelock Street - pedestrian crossing	26,680
6.3	Upper Grant Street - Brittons Road to Senior Avenue - project planning and design	10,000
6.3	Stanley Main Street - upgrade planning	75,000
6.3	Rennison Road (0000-4170m) - surface	99,000
6.3	Rennison Road (0000-4161m) - pavement base	26,278
6.3	Rennison Road (0000-4170m) - surface seal	20,869
6.3	Rennison Road (0000-4170m) - surface reseal	26,400
6.3	Rennison Road (0000-4161m) - pavement base	11,713
6.3	Rennison Road (4161-7133m ) - pavement base	56,877
6.3	Rennison Road (0000-4170m) - surface	9,969
6.3	Rennison Road (4170-7117m) - surface	44,032
6.3	Green Point Road (0000-2054m) - resurfacing and drainage	98,362
6.3	Green Point Road (2054-2737m) - resurfacing and drainage	30,356
6.3	Roger River Road - Williamson Creek TRB - culvert #41	8,500
6.3	Donalds Road - Montagu River - #73 - renew deck	18,975
6.3	Lades Road - Duck River TRIB - #76 - renew deck	31,725



6.3	Newhaven Road - Black River - #77- renew deck	44,800
6.3	Roger River Road - Spinks Creek - #95 - replace timber posts	12,650
6.3	Brakeys Road - Wilson Creek - #98 - replace in concrete	196,560
6.3	Bills Road - Spinks Creek - #100 - repair deck	26,400
6.3	Lades Road - Duck River - #116 - replace in concrete	464,460
6.3	McPhersons Road - Edith Creek - #130 - replace in concrete	198,861
6.3	Wrights Road - Black River - #143 - repair deck	38,525
6.3	Smithton Jetty No1 - Duck River - #221 - replace broken timber pile	9,000
6.3	Rural road safety audit	35,000
6.3	Rural road safety audit items	25,000
6.3	Annual resheet programme - gravel road surfacing renewal	1,160,028
6.3	Irishtown Road (6154 - 6217) - surface seal	34,008
6.3	Back Line Road (07660 - 09030m) - surface seal	48,238
6.3	Connells Cross Road (0451 - 1173m) - surface seal	24,480
6.3	Cowrie Point Road (00 - 85m) - surface reseal	1,123
6.3	Ida Scott Crescent (000 - 200m) - surface reseal	8,641
6.3	Kubanks Road (000 - 176m) - surface reseal	8,379
6.3	Maguires Road (00000 - 00120m) - surface reseal	3,426
6.3	Mawbanna Road (18110 - 20740m) - surface reseal	92,421
6.3	South Road (00000 - 00025m) - surface reseal	6,224
6.3	Trowutta Road (03010 - 05775m) - surface reseal	97,302
6.3	Trowutta Road (06255 - 06620m) - surface reseal	18,996
6.3	Trowutta Road (06620 - 07300m) - surface reseal	27,849
6.3	Trowutta Road (07300 - 07580m) - surface reseal	11,450
6.3	Trowutta Road (07580 - 10607m) - surface seal	106,300
6.3	Unnamed Road off Cowrie Point Road (00 - 37m) - surface reseal	1,087
6.3	Upper Scotchtown Road (2630 - 3700m) - surface reseal	37,555
6.3	West Montagu Road (1320 - 3510m) - surface reseal	71,166
6.3	West Montagu Road (3510 - 3842m) - surface reseal	11,690

6.3	Coomonderry Court sec - 1 surface reseal	17,955
6.3	Grey Mills Road sec - 1 surface reseal	28,350
6.3	Leemael Court sec - 1 surface reseal	18,760
6.3	Wedge Street sec - 3 surface reseal	7,066
6.3	Green Hills Road - 1 surface reseal	1,998
6.3	Green Hills Road - 1 surface reseal	1,924
6.3	Green Hills Road - 1 surface reseal	3,119
6.3	Green Hills Road - 2 surface reseal	1,255
6.3	Marshall Street sec - 1 surface reseal	6,496
6.3	Pearse Street sec - 1 surface reseal	5,604
6.3	Pearse Street sec - 2 surface reseal	5,457
6.3	Rougemont Street sec - 1 surface reseal	5,743
6.3	Rougemont Street sec -2 surface reseal	2,737
6.3	Tatlows Beach Access sec - 1 surface reseal (off Marine Esplanade)	4,888
6.3	Victoria Street sec - 2 surface reseal	4,720
6.3	Roger River West - Roger River - #112 - removal of vegetation/debris	5,250

## ENVIRONMENT

The world class environment of Circular Head will be respected and enhanced. Planning for and promoting its sustainable management and use will ensure a safe, healthy and unique lifestyle.

### Desired Outcomes

Our unique environment and heritage is accessible and sustains a safe, healthy and engaged community.

Stewardship of our land, water and marine ecosystems respects past, present and future generations.

Development is thriving, sustainable and clean with access to appropriate services and infrastructure.

The use of land reflects a balance of environmental and community needs.

Actual and projected income and expenditure details for Environment are -

	21-22	20-21	19-20
Expenses	2,137,014	1,831,697	1,311,059
Income	3,163,776	2,598,519	2,263,887
Net result	1,026,762	766,822	952,828

To meet the Desired Outcomes of the Corporate Strategic Plan 2017 – 2027 these are the actions planned to be undertaken this year.

Priority	Action	Budget \$
7.2	Regional Land Use Strategy review	Operating
7.2	Scenic protection overlay stage 2	40,000
7.5	Community fund renewable energy	16,000
7.6	Urban Drainage Bill investigations and Stormwater Management Plans for urban areas	27,443
7.6	Smithton Landscape Development Strategy - zone 3 Britton Road and zone 12 Duck River bridge (carried forward from prior year/s)	19,734

7.6	Gully Pit upgrade/replacement (carried forward from prior year/s)	9,525
7.6	Manholes upgrade/replacement (carried forward from prior year/s)	10,000
7.6	Stormwater network audit (carried forward from prior year/s)	10,000
7.6	Alexander Terrace, Stanley - provide stormwater service (carried forward from prior year/s)	7,135
7.6	Tip Shop infrastructure (carried forward from prior year/s)	348,000
7.6	Wheelie Bin sticker replacement project	15,100
7.6	Anzac Park open drain - upgrade failed open drain	32,000
7.6	Port Latta landfill gas management plan	25,000
7.6	Port Latta hydrological review	17,000
7.6	Port Latta cell 3 design	15,000
7.6	Tractor and implements - slashing	250,000
7.6	Wheel loader - Komatsu upgrade	15,000
7.6	Landscape Plan development - street planting	6,000
7.6	Port Latta rehabilitation & aftercare plan	30,000